

CPA BAR 2024 Cross-References

This PDF contains the tables of contents of current textbooks that teach BAR concepts, with cross-references to the related subunits or study units in Gleim CPA BAR. As you study a particular chapter in your textbook, you can easily determine which subunit(s) to study in Gleim CPA BAR.

[Christensen, Cottrell, and Budd, *Advanced Financial Accounting*, 13th Edition, McGraw-Hill, 2023](#)

[Kieso, Weygandt, and Warfield, *Intermediate Accounting*, 18th Edition, John Wiley & Sons, Inc., 2022](#)

[Spiceland, Nelson, Thomas, and Winchel, *Intermediate Accounting*, 11th Edition, McGraw-Hill, 2023](#)

[Hoyle, Schaefer, and Douppnik, *Advanced Accounting*, 15th Edition, McGraw-Hill, 2024](#)

[Halsey and Hopkins, *Advanced Accounting*, 5th Edition, Cambridge Business Publishers, 2023](#)

[Blocher, Juras, and Smith, *Cost Management: A Strategic Emphasis*, 9th Edition, McGraw-Hill, 2022](#)

[Braun and Tietz, *Managerial Accounting*, 7th Edition, Pearson, 2024](#)

[Christensen, Hobson, Wallace, and Matthews, *Managerial Accounting for Undergraduates*, 3rd Edition, 2024](#)

[Datar and Rajan, *Horngrén's Cost Accounting*, 17th Edition, Pearson, 2021](#)

[Edmonds and Olds, *Fundamental Managerial Accounting Concepts*, 11th Edition, 2023](#)

[Farmer and Fredin, *Cost Accounting: With Integrated Data Analytics*, 1st Edition, John Wiley & Sons, 2022](#)

CPA BAR 2024 Cross-References (cont.)

Garrison, Noreen, and Brewer, *Managerial Accounting*, 18th Edition, McGraw-Hill, 2024.

Hansen, Mowen, and Heitger, *Cost Management*, 5th Edition, Cengage Learning, 2022

Hilton and Platt, *Managerial Accounting: Creating Value in a Dynamic Business Environment*, 13th Edition, McGraw-Hill 2023

Kinney, Raiborn, and Dragoo, *Cost Accounting: Foundations and Evolutions*, 10th Edition, Cambridge, 2021

Kulp, Dragoo, Hartgraves, and Morse, *Managerial Accounting*, 9th Edition, Cambridge, 2022

Lanen, Anderson, and Maher, *Fundamentals of Cost Accounting*, 7th Edition, McGraw-Hill, 2023

Miller-Nobles and Mattison, *Horngrén's Financial & Managerial Accounting*, 7th Edition, Pearson 2021

Mowen, Hansen, and Heitger, *Managerial Accounting: The Cornerstone of Business Decision Making*, 8th Edition, Cengage, 2023

Warren and Tayler, *Managerial Accounting*, 16th Edition, Cengage, 2023

Weygandt, Kimmel, and Mitchell, *Managerial Accounting: Tools for Business Decision Making*, 9th Edition, John Wiley & Sons, 2020

Wild, Shaw, and Chiappetta, *Managerial Accounting*, 8th Edition, McGraw-Hill, 2022

Zimmerman, *Accounting for Decision Making and Control*, 10th Edition, McGraw-Hill, 2020

Camm, Cochran, Fry, Ohlmann, Anderson, Sweeney, and Williams, *An Introduction to Management Science*, 16th Edition, Cengage, 2023

Heizer, Render, and Munson, *Operations Management: Sustainability and Supply Chain Management*, 14th Edition, Pearson, 2023

Christensen, Cottrell, and Budd, *Advanced Financial Accounting*, 13th Edition, McGraw-Hill, 2023

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Intercorporate Acquisitions and Investments in Other Entities	14.1-14.2
Chapter 2: Reporting Intercorporate Investments and Consolidation of Wholly Owned Subsidiaries with No Differential	14.3
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Chapter 8: Intercompany Indebtedness	N/A
Chapter 9: Consolidation Ownership Issues	14.3-14.4
Chapter 10: Additional Consolidation Reporting Issues	14.3-14.4
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Chapter 12: Multinational Accounting: Issues in Financial Reporting and Translation of Foreign Entity Statements	N/A
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Chapter 15: Partnerships: Formation, Operation, and Changes in Membership	N/A
Chapter 16: Partnerships: Liquidation	N/A
Chapter 17: Governmental Entities: Introduction and General Fund Accounting	SUs 16-17
Chapter 18: Governmental Entities: Special Funds and Government-wide Financial Statements	SU 18
Chapter 19: Not-for-Profit Entities	N/A
Chapter 20: Corporations in Financial Difficulty	N/A

Kieso, Weygandt, and Warfield, *Intermediate Accounting*, 18th Edition, John Wiley & Sons, Inc., 2022

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: The Environment and Conceptual Framework of Financial Reporting	SU 2
Chapter 2: The Accounting Information System	SU 9
Chapter 3: Income Statement, Related Information, and Revenue Recognition	N/A
Chapter 4: Balance Sheet and Statement of Cash Flows	N/A
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Chapter 10: Depreciation, Impairments, and Depletion	N/A
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Chapter 13: Long-Term Liabilities	N/A
Chapter 14: Stockholders' Equity	N/A
Chapter 15: Dilutive Securities and Earnings per Share	2.6
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Chapter 19: Accounting for Pensions and Postretirement Benefits	13.8
Chapter 20: Accounting for Leases	13.1-13.7
Chapter 21: Accounting Changes and Error Analysis	N/A
Chapter 22: Statement of Cash Flows	18.3
Chapter 23: Full Disclosure in Financial Reporting	N/A

Spiceland, Nelson, Thomas, and Winchel, *Intermediate Accounting*, 11th Edition, McGraw-Hill, 2023

	CPA BAR Study Unit(s) or Subunit(s)
Section 1: The Role of Accounting as an Information System	
Chapter 1: Environment and Theoretical Structure of Financial Accounting	N/A
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Chapter 11: Property, Plant, and Equipment and Intangible Assets: Utilization and Disposition	N/A
Chapter 12: Investments	N/A
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Chapter 15: Leases	13.1-13.7
Chapter 16: Accounting for Income Taxes	N/A
Chapter 17: Pensions and Other Postretirement Benefits	13.8
Chapter 18: Shareholders' Equity	N/A
Section 4: Additional Financial Reporting Issues	
Chapter 19: Share-Based Compensation and Earnings Per Share	2.6
Chapter 20: Accounting Changes and Error Corrections	N/A
Chapter 21: The Statement of Cash Flows Revisited	18.3

Hoyle, Schaefer, and Douppnik, *Advanced Accounting*, 15th Edition, McGraw-Hill, 2024

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: The Equity Method of Accounting for Investments	N/A
Chapter 2: Consolidation of Financial Information	14.1-14.2
Chapter 3: Consolidations — Subsequent to the Date of Acquisition	14.3-14.4
Chapter 4: Consolidated Financial Statements and Outside Ownership	N/A
Chapter 5: Consolidated Financial Statements — Intra-Entity Asset Transactions	N/A
Chapter 6: Variable Interest Entities, Intra-Entity Debt, Consolidated Cash Flows, and Other Issues	14.3
Chapter 7: Consolidated Financial Statements — Ownership Patterns and Income Taxes	N/A
Chapter 8: Segment and Interim Reporting	14.6
Chapter 9: Foreign Currency Transactions and Hedging Foreign Exchange Risk	12.3, 14.4
Chapter 10: Translation of Foreign Currency Financial Statements	8.1
Chapter 11: Worldwide Accounting Diversity and International Standards	N/A
Chapter 12: Financial Reporting and the Securities and Exchange Commission	N/A
Chapter 13: Accounting for Legal Reorganizations and Liquidations	N/A
Chapter 14: Partnerships: Formation and Operation	N/A
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Chapter 16: Accounting for State and Local Governments (Part 1)	SUs 16-17
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Chapter 18: Accounting and Reporting for Private Not-for-Profit Entities	N/A
Chapter 19: Accounting for Estates and Trusts	N/A

Halsey and Hopkins, *Advanced Accounting*, 5th Edition, Cambridge Business Publishers, 2023

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Accounting for Intercorporate Investments	N/A
Chapter 2: Introduction to Business Combinations and the Consolidation Process	14.1
Chapter 3: Consolidated Financial Statements Subsequent to the Date of Acquisition	14.2-14.3
Chapter 4: Consolidated Financial Statements and Intercompany Transactions	N/A
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Chapter 6: Consolidation of Variable Interest Entities and Other Intercompany Investments	14.3
Chapter 7: Accounting for Foreign Currency Transactions and Derivatives	12.3
Chapter 8: Consolidation of Foreign Subsidiaries	14.4
Chapter 9: Government Accounting: Fund-Based Financial Statements	18.1
Chapter 10: Government Accounting: Government-Wide Financial Statements	18.2
Chapter 11: Accounting for Not-for-Profit Organizations	N/A
Chapter 12: Segment Disclosures and Interim Financial Reporting	14.6
Chapter 13: Accounting for Partnerships	N/A

Blocher, Juras, and Smith, *Cost Management: A Strategic Emphasis*, 9th Edition, McGraw-Hill, 2022

	CPA BAR Study Unit(s) or Subunit(s)
Part 1: Introduction to Strategy, Cost Management, and Cost Systems	
Chapter 1: Cost Management and Strategy	SU 4
Chapter 2: Implementing Strategy: The Value Chain, the Balanced Scorecard, and the Strategy Map	3.1, 3.3
Chapter 3: Basic Cost Management Concepts	4.1
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Chapter 6: Process Costing	5.2
Chapter 7: Cost Allocation: Departments, Joint Products, and By-Products	N/A
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Chapter 8: Cost Estimation	N/A
Chapter 9: Short-Term Profit Planning: Cost-Volume-Profit (CVP) Analysis	4.4
Chapter 10: Strategy and the Master Budget	6.1
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Chapter 12: Strategy and the Analysis of Capital Investments	8.3
Chapter 13: Cost Planning for the Product Life Cycle: Target Costing, Theory of Constraints, and Strategic Pricing	N/A
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Chapter 14: Operational Performance Measurement: Sales, Direct Cost Variances, and the Role of Nonfinancial Performance Measures	3.4, 6.3–6.5
Chapter 15: Operational Performance Measurement: Indirect Cost Variances and Resource Capacity Management	N/A
Chapter 16: Operational Performance Measurement: Further Analysis of Productivity and Sales	N/A
Chapter 17: The Management and Control of Quality	N/A

**Blocher, Juras, and Smith, *Cost Management: A Strategic Emphasis*,
9th Edition, McGraw-Hill, 2022 (cont.)****Part 4: Management-Level Control**

Chapter 18: Strategic Performance Measurement: Cost Centers, Profit Centers, and the Balanced Scorecard	3.1
Chapter 19: Strategic Performance Measurement: Investment Centers and Transfer Pricing	N/A
Chapter 20: Management Compensation, Business Analysis, and Business Valuation	N/A

Braun and Tietz, *Managerial Accounting*, 7th Edition, Pearson, 2024

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Introduction to Managerial Accounting	N/A
Chapter 2: Building Blocks of Managerial Accounting	N/A
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Chapter 14: Financial Statement Analysis	SU 2
Chapter 15: Sustainability	N/A

Christensen, Hobson, Wallace, and Matthews, *Managerial Accounting for Undergraduates*, 3rd Edition, Cambridge Business Publishers, 2024

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Overview of Managerial Accounting	N/A
Chapter 2: Managerial Accounting Concepts and Cost Flows	N/A
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Chapter 10: Flexible Budgets, Segment Reporting, and Performance Analysis	N/A
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Chapter 13: Statement of Cash Flows	N/A
Chapter 14: Analysis and Interpretation of Financial Statements	SU 2
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Datar and Rajan, *Hornngren's Cost Accounting: A Managerial Emphasis*, 17th Edition, Pearson, 2021

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: The Manager and Management Accounting	N/A
Chapter 2: An Introduction to Cost Terms and Purposes	4.1
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Chapter 15: Cost Allocation, Customer-Profitability Analysis, and Sales-Variance Analysis	6.5
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Chapter 19: Spoilage, Rework, and Scrap	N/A
Chapter 20: Balanced Scorecard: Quality and Time	3.1
Chapter 21: Inventory Management, Just-in-Time, and Simplified Costing Methods	10.3
Chapter 22: Capital Budgeting and Cost Analysis	8.3
Chapter 23: Management Control Systems, Transfer Pricing, and Multinational Considerations	N/A
Chapter 24: Performance Measurement, Compensation, and Multinational Considerations	N/A

**Edmonds and Olds, *Fundamental Financial Accounting Concepts*,
11th Edition, McGraw-Hill, 2023**

	CPA BAR Study Unit(s) or Subunit(s)
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Chapter 2: Accounting for Accruals and Deferrals	N/A
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Chapter 8: Accounting for Long-Term Operational Assets	N/A
Chapter 9: Accounting for Current Liabilities and Payroll	N/A
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Chapter 11: Proprietorships, Partnerships, and Corporations	N/A
Chapter 12: Statement of Cash Flows	N/A
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Farmer and Fredin, *Cost Accounting: With Integrated Data Analytics*, 1st Edition, John Wiley & Sons, 2022

	CPA BAR Study Unit(s) or Subunit(s)
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Chapter 17: Management Control Systems and Transfer Pricing	N/A
Chapter 18: Business Strategy, Performance Measurement, and the Balanced Scorecard	3.1

Garrison, Noreen, and Brewer, *Managerial Accounting*, 18th Edition, McGraw-Hill, 2024

	CPA BAR Study Unit(s) or Subunit(s)
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Hansen, Mowen, and Heitger, *Cost Management*, 5th Edition, Cengage Learning, 2022

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Introduction to Cost Management	4.1
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Chapter 6: Process Costing	5.2
Chapter 7: Allocating Costs of Support Departments and Joint Products	N/A
Chapter 8: Budgeting for Planning and Control	6.1
Chapter 9: Standard Costing: A Functional-Based Control Approach	N/A
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Chapter 20: Inventory Management: Economic Order Quantity, JIT, and the Theory of Constraints	N/A
Chapter 21: International Issues in Cost Management	N/A

Hilton and Platt, *Managerial Accounting: Creating Value in a Dynamic Business Environment*, 13th Edition, McGraw-Hill, 2023

	CPA BAR Study Unit(s) or Subunit(s)
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Chapter 6: Activity Analysis, Cost Behavior, and Cost Estimation	5.3
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Chapter 9: Financial Planning and Analysis: The Master Budget	6.1
Chapter 10: Standard Costing and Analysis of Direct Costs	4.1
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Chapter 12: Responsibility Accounting and the Balanced Scorecard	3.1
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Appendix I: The Sarbanes-Oxley Act, Internal Controls, and Management Accounting	N/A
Appendix II: Compound Interest and the Concept of Present Value	N/A
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Kinney, Raiborn, and Dragoo, *Cost Accounting: Foundations and Evolutions*, 10th Edition, Cambridge, 2021

	CPA BAR Study Unit(s) or Subunit(s)
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Chapter 2: Cost Terminology and Cost Behaviors	4.1
Chapter 3: Predetermined Overhead Rates, Flexible Budgets, and Absorption/Variable Costing	4.3, 6.2
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Chapter 6: Process Costing	5.2
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Chapter 12: Introduction to Cost Management Systems	N/A
Chapter 13: Responsibility Accounting, Support Department Cost Allocations, and Transfer Pricing	N/A
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Chapter 17: Implementing Quality Concepts	N/A
Chapter 18: Inventory and Production Management	N/A
Chapter 19: Emerging Management Practices	N/A

Kulp, Dragoo, Hartgraves, and Morse, *Managerial Accounting*, 9th Edition, Cambridge, 2022

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Managerial Accounting: Tools for Decision Making	N/A
Chapter 2: Cost Behavior, Activity Analysis, and Cost Estimation	N/A
Chapter 3: Cost-Volume-Profit Analysis and Planning	4.4
Chapter 4: Relevant Costs and Benefits for Decision Making	N/A
Chapter 5: Product Costing: Job and Process Operations	5.1–5.2
Chapter 6: Activity-Based Costing, Customer Profitability, and Activity-Based Management	5.3
Chapter 7: Additional Topics in Product Costing	N/A
Chapter 8: Pricing and Other Product Management Decisions	N/A
Chapter 9: Operational Budgeting and Profit Planning	N/A
Chapter 10: Standard Costs and Performance Reports	N/A
Chapter 11: Segment Reporting, Transfer Pricing, and Balanced Scorecard	3.1, 14.6
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Lanen, Anderson, and Maher, *Fundamentals of Cost Accounting*, 7th Edition, McGraw-Hill, 2023

	CPA BAR Study Unit(s) or Subunit(s)
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Chapter 2: Cost Concepts and Behavior	N/A
Chapter 3: Fundamentals of Cost-Volume-Profit Analysis	4.4
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Chapter 8: Process Costing	5.2
Chapter 9: Activity-Based Costing	5.3
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Chapter 13: Planning and Budgeting	N/A
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Chapter 15: Transfer Pricing	N/A
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Chapter 17: Additional Topics in Variance Analysis	N/A
Chapter 18: Performance Measurement to Support Business Strategy	N/A
Appendix: Capital Investment Decisions: An Overview	8.6

Miller-Nobles and Mattison, *Horngren's Financial & Managerial Accounting, Seventh Edition, Pearson 2021*

	CPA BAR Study Unit(s) or Subunit(s)
Financial Chapters	
Chapter 1: Accounting and the Business Environment	N/A
Chapter 2: Recording Business Transactions	N/A
Chapter 3: The Adjusting Process	N/A
Chapter 4: Completing the Accounting Cycle	N/A
Chapter 5: Merchandising Operations	N/A
Chapter 6: Merchandising Inventory	N/A
Chapter 7: Internal Control and Cash	N/A
Chapter 8: Receivables	N/A
Chapter 9: Plant Assets, Natural Resources, and Intangibles	N/A
Chapter 10: Investments	N/A
Chapter 11: Current Liabilities and Payroll	N/A
Chapter 12: Long-Term Liabilities	N/A
Chapter 13: Stockholder's Equity	N/A
Chapter 14: The Statement of Cash Flows	N/A
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Chapter 3: Process Costing	5.2
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Chapter 5: Cost-Volume Profit Analysis	4.4
Chapter 6: Variable Costing	4.3
Chapter 7: Master Budgets	6.1

**Miller-Nobles and Mattison, *Horngren's Financial & Managerial Accounting*,
7th Edition, Pearson 2021 (cont.)**

Chapter 8: Flexible Budgets and Standard Cost Systems	6.2
Chapter 9: Responsibility Accounting and Performance Evaluation	N/A
Chapter 10: Short-Term Business Decisions	N/A
Chapter 11: Capital Investment Decisions	8.6

Mowen, Hansen, and Heitger, *Managerial Accounting: The Cornerstone of Business Decision Making*, 8th Edition, Cengage, 2023

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Introduction to Managerial Accounting	N/A
Chapter 2: Basic Managerial Accounting Concepts	N/A
Chapter 3: Cost Behavior and Forecasting	5.4
Chapter 4: Job-Order Costing and Overhead Application	5.1
Chapter 5: Activity-Based Costing and Management	5.3
Chapter 6: Process Costing	5.2
Chapter 7: Cost-Volume-Profit Analysis	4.4
Chapter 8: Tactical Decision Making and Relevant Analysis	8.6
Chapter 9: Profit Planning and Flexible Budgets	6.2
Chapter 10: Standard Costing and Variance Analysis	6.3–6.4
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Chapter 12: Capital Investment Decisions	8.6
Chapter 13: Emerging Topics in Managerial Accounting	9.1, 11.5
Chapter 14: Statement of Cash Flows	N/A
Chapter 15: Financial Statement Analysis	SU 2

Warren and Tayler, *Managerial Accounting*, 16th Edition, Cengage, 2023

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Introduction to Managerial Accounting	4.1
Chapter 2: Job-Order Costing	5.1
Chapter 3: Process Cost Systems	5.2
Chapter 4: Activity-Based Costing	5.3
Chapter 5: Support Department and Joint Cost Allocation	5.2
Chapter 6: Cost-Volume-Profit Analysis	4.4
Chapter 7: Variable Costing for Management Analysis	4.3, 14.6
Chapter 8: Budgeting	SU 6
Chapter 9: Evaluating Variances from Standard Costs	6.3–6.4
Chapter 10: Evaluating Decentralized Operations	2.5, 3.1, 3.3
Chapter 11: Differential Analysis and Product Pricing	8.4, 8.6
Chapter 12: Capital Investment Analysis	8.4, 8.6
Chapter 13: Lean Manufacturing and Activity Analysis	3.4
Chapter 14: The Balanced Scorecard and Corporate Social Responsibility	3.1
Chapter 15: Statement of Cash Flows	N/A
Chapter 16: Financial Statement Analysis	SU 2

Weygandt, Kimmel, and Mitchell, *Managerial Accounting: Tools for Business Decision Making*, 9th Edition, John Wiley & Sons, 2020

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Managerial Accounting	4.1
Chapter 2: Job-Order Costing	5.1
Chapter 3: Process Costing	5.2
Chapter 4: Activity-Based Costing	5.3
Chapter 5: Cost-Volume-Profit	4.4
Chapter 6: Cost-Volume-Profit Analysis: Additional Issues	N/A
Chapter 7: Incremental Analysis	8.6
Chapter 8: Pricing	4.3
Chapter 9: Budgetary Planning	6.1
Chapter 10: Budgetary Control and Responsibility Accounting	6.1-6.2
Chapter 11: Standard Costs and Balanced Scorecard	3.1
Chapter 12: Planning for Capital Investments	8.4, 8.6
Chapter 13: Statement of Cash Flows	N/A
Chapter 14: Financial Analysis: The Big Picture	SU 2
Appendix A: Time Value of Money	8.4, Appendix C

Wild, Shaw, and Chiappetta, *Managerial Accounting*, 8th Edition, McGraw-Hill, 2022

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Managerial Accounting Concepts and Principles	4.1
Chapter 2: Job Order Costing and Analysis	5.1
Chapter 3: Process Costing and Analysis	5.2
Chapter 4: Activity-Based Costing and Analysis	5.3
Chapter 5: Cost Behavior and Cost-Volume-Profit Analysis	4.4
Chapter 6: Variable Costing and Analysis	4.3, 6.2-6.4
Chapter 7: Master Budgets and Planning	6.1
Chapter 8: Flexible Budgets and Standard Costs	6.2
Chapter 9: Performance Measurement and Responsibility Accounting	6.1-6.2
Chapter 10: Relevant Costs for Managerial Decisions	N/A
Chapter 11: Capital Budgeting and Investment Analysis	8.3, 8.6
Chapter 12: Reporting Cash Flows	N/A
Chapter 13: Analysis of Financial Statements	SU 2
Appendix A: Financial Statement Information	2.1
Appendix B: Time Value of Money	8.4, Appendix C
Appendix C: Lean Principles and Accounting	N/A

Zimmerman, *Accounting for Decision Making and Control*, 10th Edition, McGraw-Hill, 2020

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Introduction	4.1
Chapter 2: The Nature of Costs	N/A
Chapter 3: Opportunity Cost of Capital and Capital Budgeting	8.3
Chapter 4: Organizational Architecture	N/A
Chapter 5: Responsibility Accounting and Transfer Pricing	6.1-6.2
Chapter 6: Budgeting	SU 6
Chapter 7: Cost Allocation: Theory	SU 4
Chapter 8: Cost Allocation: Practices	SU 4
Chapter 9: Absorption Cost Systems	4.3
Chapter 10: Criticisms of Absorption Cost Systems: Incentive to Overproduce	N/A
Chapter 11: Criticisms of Absorption Cost Systems: Inaccurate Product Costs	N/A
Chapter 12: Standard Costs: Direct Labor and Materials	6.3
Chapter 13: Overhead and Marketing Variances	6.3-6.4
Chapter 14: Management Accounting in a Changing Environment	N/A

**Camm, Cochran, Fry, Ohlmann, Anderson, Sweeney, and Williams,
An Introduction to Management Science : Quantitative Approaches to Decision
Making, 16th Edition, Cengage, 2023**

	CPA BAR Study Unit(s) or Subunit(s)
Chapter 1: Introduction	N/A
Chapter 2: An Introduction to Linear Programming	N/A
Chapter 3: Linear Programming: Sensitivity Analysis and Interpretation of Solution	N/A
Chapter 4: Linear Programming Applications in Marketing, Finance, and Operations Management	N/A
Chapter 5: Advanced Linear Programming Applications	N/A
Chapter 6: Distribution and Network Models	N/A
Chapter 7: Integer Linear Programming	N/A
Chapter 8: Nonlinear Optimization Models	N/A
Chapter 9: Project Scheduling: PERT/CPM	N/A
Chapter 10: Inventory Models	N/A
Chapter 11: Waiting Line Models	N/A
Chapter 12: Simulation	N/A
Chapter 13: Decision Analysis	N/A
Chapter 14: Multicriteria Decisions	N/A
Chapter 15: Time Series Analysis and Forecasting	N/A
Chapter 16: Markov Processes	N/A

Heizer, Render, and Munson, *Operations Management: Sustainability and Supply Chain Management*, 14th Edition, Pearson, 2023

	CPA BAR Study Unit(s) or Subunit(s)
Part 1: Introduction to Operations Management	
Chapter 1: Operations and Productivity	N/A
Chapter 2: Operations Strategy in a Global Environment	N/A
Chapter 3: Project Management	N/A
Chapter 4: Forecasting	5.4
Part 2: Designing Operations	
Chapter 5: Design of Goods and Services	N/A
Suppl. 5: Sustainability in the Supply Chain	N/A
Chapter 6: Managing Quality	N/A
Suppl. 6: Statistical Process Control	N/A
Chapter 7: Process Strategies	N/A
Suppl. 7: Capacity and Constraint Management	N/A
Chapter 8: Location Strategies	N/A
Chapter 9: Layout Strategies	N/A
Chapter 10: Human Resources, Job Design, and Work Measurement	N/A
Part 3: Managing Operations	
Chapter 11: Supply Chain Management	N/A
Suppl. 11: Supply Chain Management Analytics	N/A
Chapter 12: Inventory Management	N/A
Chapter 13: Aggregate Planning and S&OP	N/A
Chapter 14: Material Requirements Planning (MRP) and ERP	N/A
Chapter 15: Short-Term Scheduling	N/A
Chapter 16: Lean Operations	N/A
Chapter 17: Maintenance and Reliability	N/A

Heizer, Render, and Munson, *Operations Management: Sustainability and Supply Chain Management*, 14th Edition, Pearson, 2023 (cont.)**Part 4: Business Analytics Modules**

A: Decision-Making Tools	N/A
B: Linear Programming	N/A
C: Transportation Models	N/A
D: Waiting-Line Models	N/A
E: Learning Curves	N/A
F: Simulation	N/A
G: Applying Analytics to Big Data in Operations Management	N/A